Design-Driven Enterprise From Manufacturing to Customer

In the project business



29.04.2022

Our model company

Conveyor Solutions AG is a manufacturer of

- components
- equipments
- systems

for sorting and transporting of luggage or packages.

They

- configure to customers needs (CTO/MTS),
- design customer specific solutions (ETO, CTO+),
- manufacture in large quantities.



Conveyor's Challenge

Senior management would like to

- Become more customer centric and agile
- Reduce cost and workload

Now we focus on their project business unit.

Can they use the same standard service system to service custom-designed solutions, which was choosen for their configurable products business?

(See webinar 3 for the configurable service scenario)





DESIGN-DRIVEN ENTERPRISE

Engineer to Order (full scope)









TECHNICAL PLAN



ENGINEER



PURCHASE PLAN



MANUFACTURE



DELIVER INSTALL INVOICE



OPERATE

Inquiry Intake

- Design Collaboration with Customer
- Quotation Specification
- Receive und store
- Template, from scratch or from Excel-Input).
- Create Solution proposal (Drawings, Specs, etc) und send them to the Customer by Document
- Negotiation of the
- Quotation Costing

- Create a SAP offer/bid commercial product) and do the pricing based on the calculated costs.

 Design & Purchasing Collaboration with

- Basic Design for all
- Create Layouts for the
- Proof the bid content
- Define activities for quality and material management

- Create customer related to quotation
- Fine tuning of work breakdown structure, the TO and its links (Networks, Milestones)
- Detailed scheduling of the project (PS)
- Cash management, invoce and billing plans, down payment processing
- Budgeting
- · Release of structures (Project versions)
- Execute first down payments (if required)

- Detailed Design for all
- 3D-mechanical engineering with PLM-
- · Material take out
- · Planning of production 6
- Collaboration with customer & suppliers
- · Release of documents for next phase
- Manufacturing Work Instructions, Routing. Quality management
- Service-BOM. Documents, Planning

- · Release Advance Procurement
- Invoicing of Suppliers
- Confirm engineering hours
- · Concurrent project
- Claim management

- Release Engineering position in TOS for production or procurement (growing structure)
- Integration of TOS and project management creates automatically production and procurement orders
- Costing based on the now available product information
- Scheduling of production orders and procurement
- Capacity analysis and optimization of production
- Hand-over production orders to MES
- Change Management
- Track procurement orders

ORDER MANAGEMENT

Release of production orders

ASSEMBI Y

Work Instruction

INLINE QUALITY MANAGEMENT

Recording of data collection in the product history record (digital twin)

MACHINE INTEGRATION

- · Delivery directly from the project
- Dispatch and transport processing
- · Site Processing
- Confirmations
- Procurement of Installation Material and Services
- Project/Site Controlling
- Invoicing (vendor)
- Billing (Customer)
- Cash-Management

- Release Advance Procurement
- Invoicing of Suppliers
- Confirm engineering hours
- Concurrent project costing
- Claim management
- Acceptance of the complete delivery by the customer
- Analysis based on POC (Percentage of Completion)
- Final Billing to Customer

INTELLIGENT ASSET **MANAGEMENT**

Providing Digital Twin (as installed, as maintained) to service providers and IOT services

SERVICE MANAGEMENT

- Ticketing
- Service-Ausführung
- Service Order Execution
- Visual Spareparts
- Visual Service-Instructions
- Digital Twin Insight
- **Digital Twin Monetarization**



Creation of Service Data for each project

Digital twins

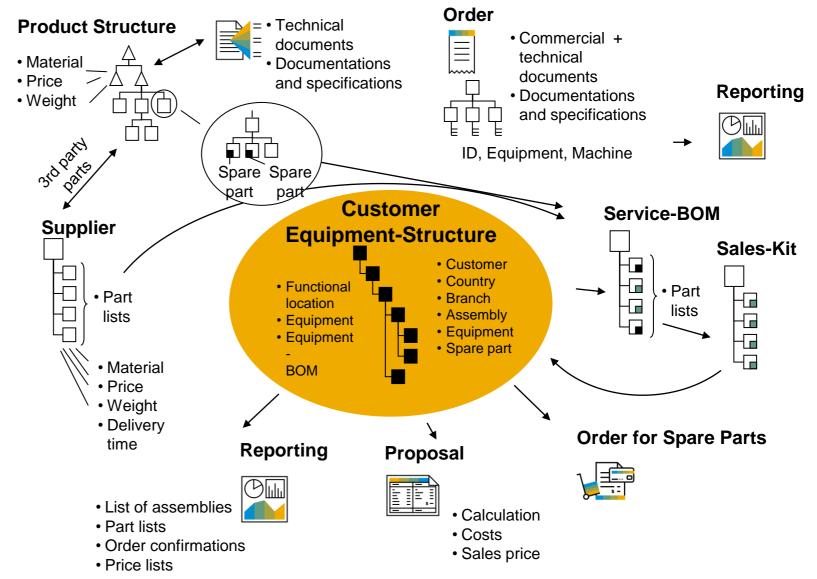
revolutionize product development and bring manufacturers, system operators, suppliers and service providers together and network them with one another.



Service Engineering for each project:

The Product Structure creates master data, documents and data to make it easy to manage the digital twin for products and services.

The Product Structure enables the Digital Twin by integrating customer, supplier, product & service engineering and manufacturing into a consistent data flow.



Different Products – Different Value Chains – Different Processes

MTS
Make-to-Stock



Design

Supply Chain

Manufacturing

Sell

Aftermarket Service

CTO
Configure-to-Order
closed



Design

Sell

Supply Chain

Manufacturing

Aftermarket Service

ETOEngineer-to-Order



Sell

Engineering

Supply Chain

Manufacturing

Aftermarket Service

CTO+ Configure-to-Order open



Design

Sell

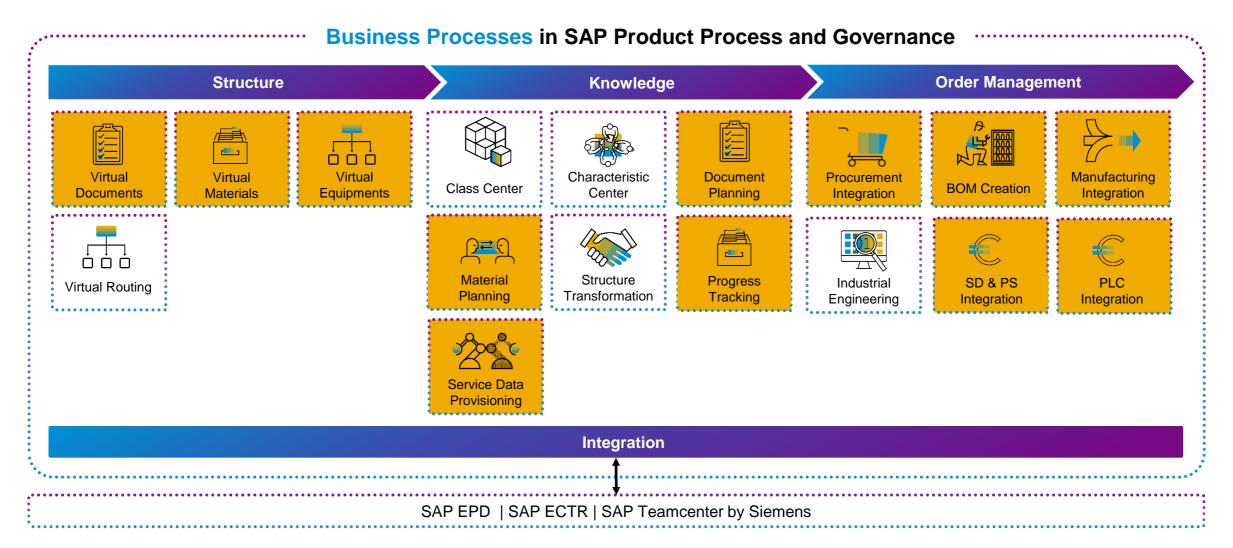
Engineering

Supply Chain

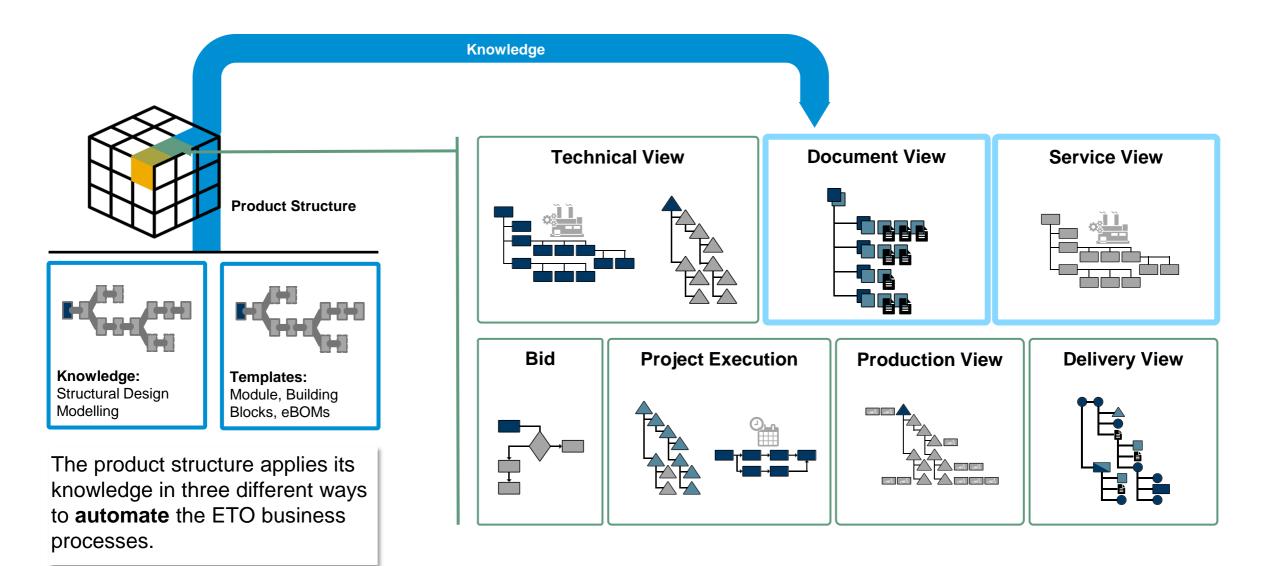
Manufacturing

Aftermarket Service

The business processes in SAP PPG are designed to help our customers address the needs of the design-driven enterprise.



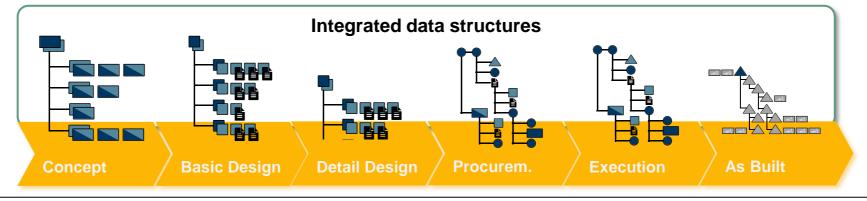
Design-Driven Enterprise: Product Structure Automation

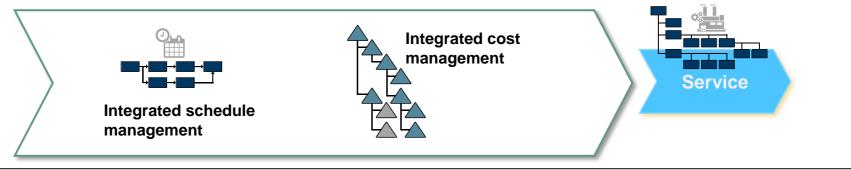


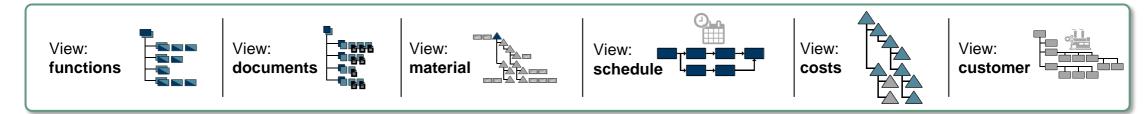
Design-Driven Enterprise: Product Structure Integration



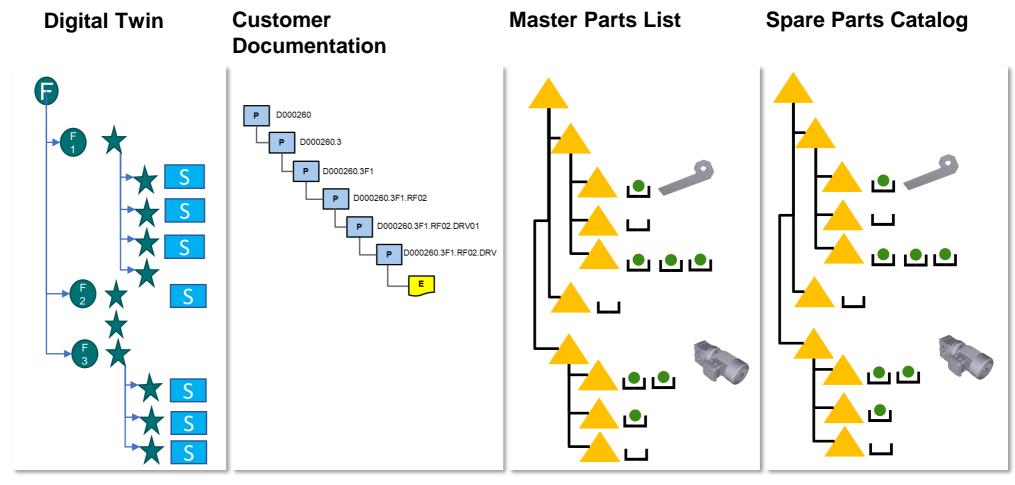
The product structure knowledge results in seamless integration and automation of the ETO process.







What service data do we need?



F- Functional location and equipments Stars - equipment

S - spare parts:

- Equipment BOM
- Build type BOM

Documentations and documentstructures for digital twin MPL describes which spare parts are recommended and alternatives.

General spare parts catalog without reference onto the digital twin

How to create service data efficiently?

Product Structure

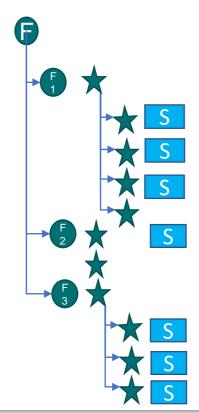
Digital Twin

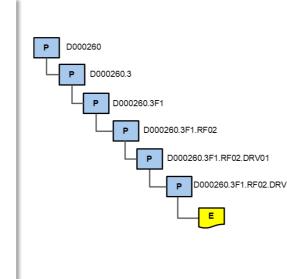
Customer Documentation

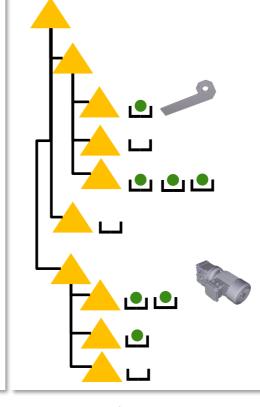
Master Parts List

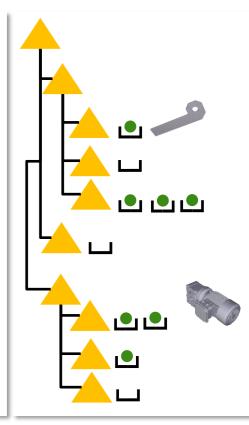
Spare Parts Catalog











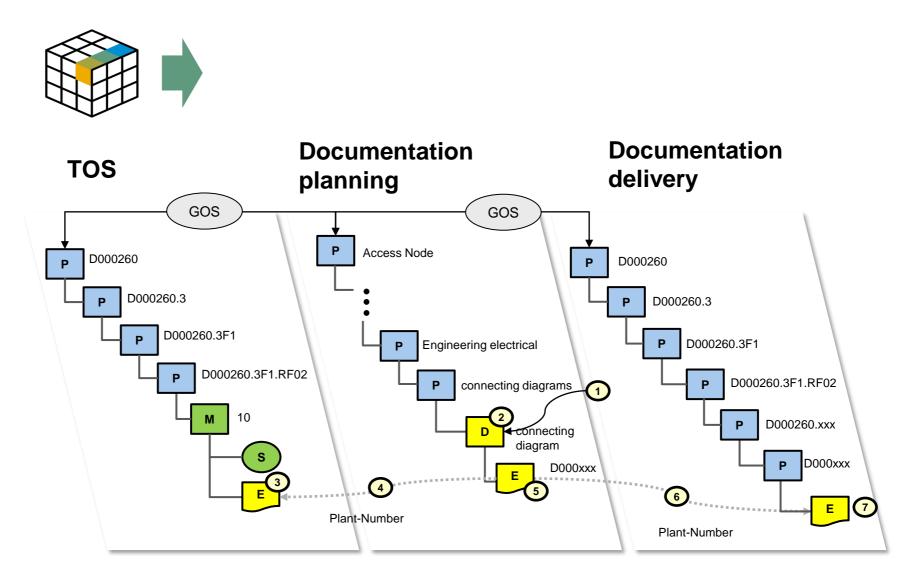
The TOS generates automatically virtual functional locations and equipments. Blue boxes see slide 14 for detail.

The document structure is generated automatically by applying classifications and horizontal object links.

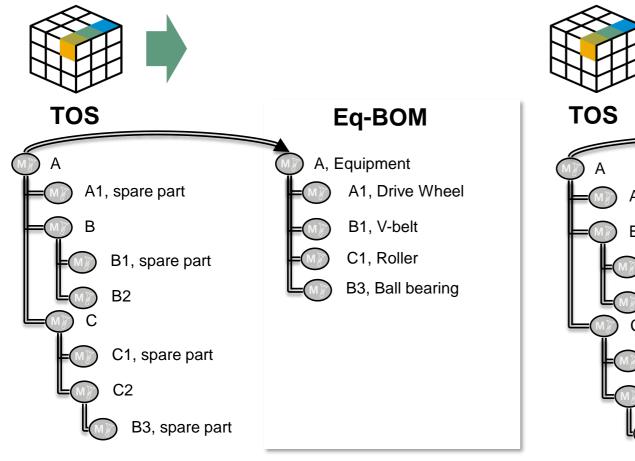
The structure for the spare parts catalog can be linked via objects to the TOS and can be generated automatically.

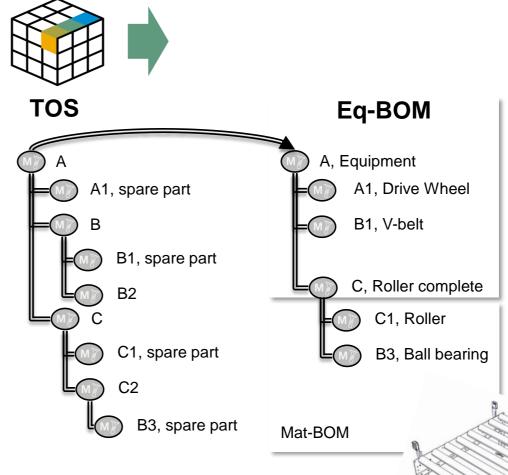
The catalog is managed typically manually and has links to the TOS.

Creation of Service Document Package



Generation of Service-BOM



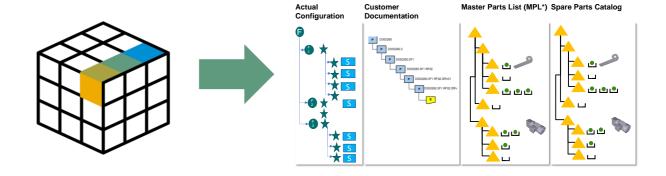


C is a spare part kit that is procured

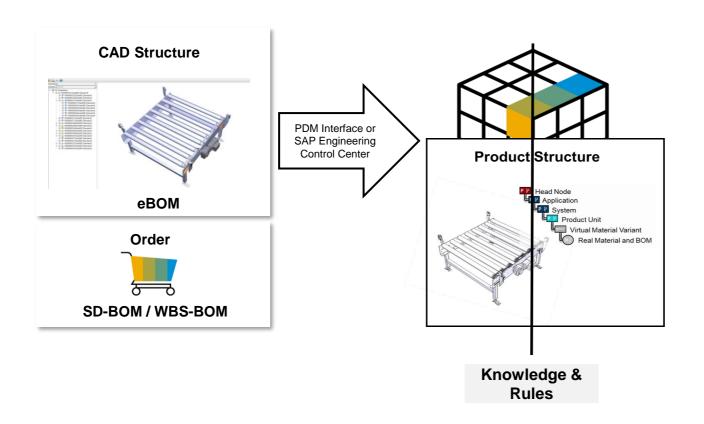
A1, B1, and B3 are spare parts that are listed in the equipment BOM.

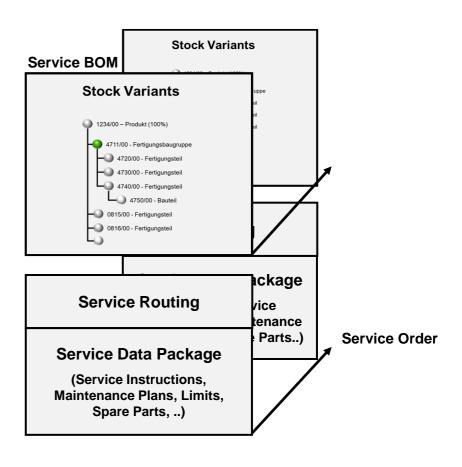
Overview of Service Use Cases

- Modernization and remodeling
- Service
 - In house equipment
 - Third party equipment
 - Shutdown
- Spare Parts
 - Master Parts List
 - Obsolescence management
 - Spare parts sales
- Digital data exchange
 - Data provision
 - Data reception and conversion
- AIN integration
- Automated order execution



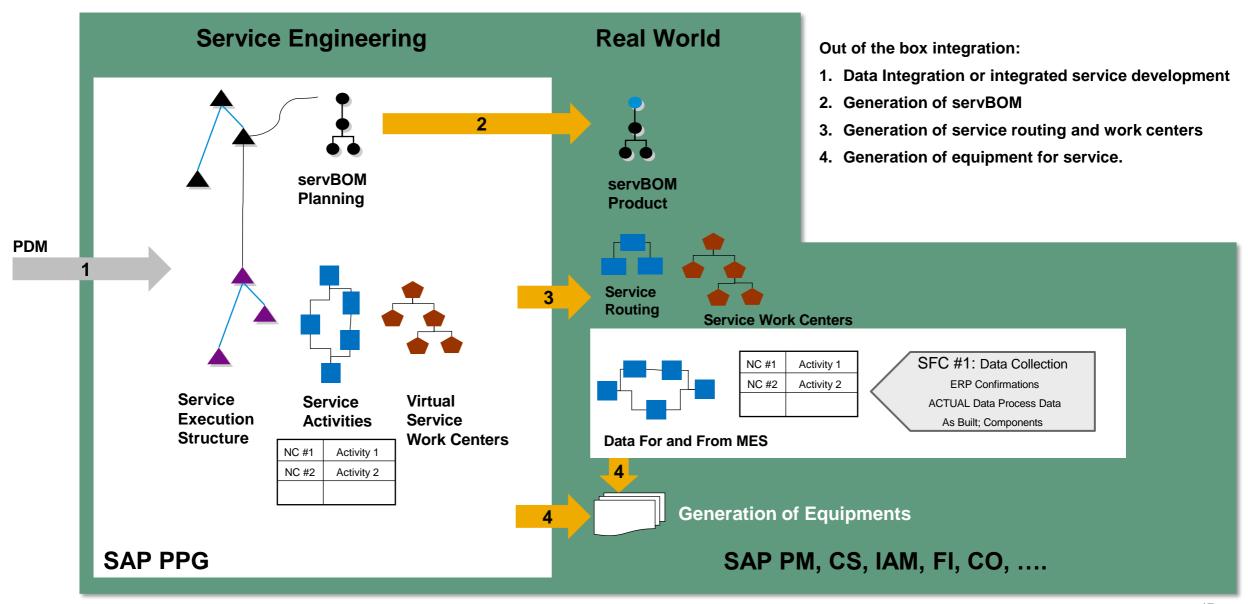
Service Data Package





- The Product Structure contains different views for eBOM & service BOM.
- The **Product Structure** supports the service structures.
- In this webinar the Product Structure generates the classic BOM models, routings and other documents/settings for service.

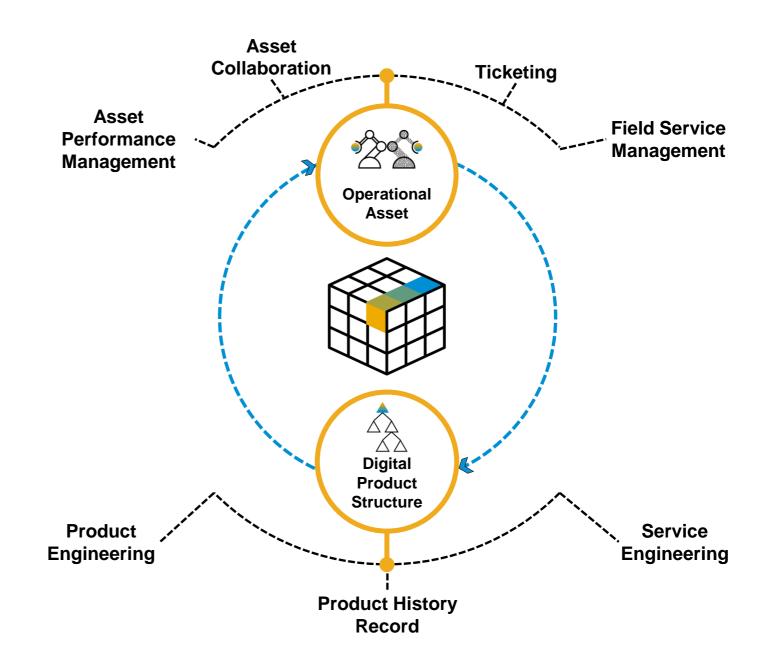
"Virtual" Service Engineering and "Operational" Asset in a single solution



"Virtual" Service Engineering and "Operational" Asset with SAP

- AIN: Asset Intelligence Network
- APM: Asset Performance Management
- PAI: Predictive Asset Insights
- APSM: Asset Strategy and Performance Management
- FSM: Field Service Management
- PPG: Product and Process Governance
- DMC: Digital Manufacturing Cloud
- C4S: SAP Service Cloud







DESIGN-DRIVEN ENTERPRISE

Engineer to Order (full scope)







TECHNICAL PLAN



ENGINEER



PURCHASE PLAN



MANUFACTURE



OPERATE

BID

- Inquiry Intake
- Design Collaboration with Customer
- Quotation Specification
- Receive und store
- Create BID-TOS (from Template, from scratch or from Excel-Input).
- Create Solution proposal (Drawings, Specs, etc) und send them to the Customer by Document Control Center (Collaboration).
- Negotiation of the solution proposal.
- Quotation Costing
- Start Easy-Cost Planning
- Calculate cost
- Create a SAP offer/bid (SD – based on commercial product) and do the pricing based on the calculated costs.

PURCHASE

 Design & Purchasing Collaboration with Supplier

TECHNICAL PLANNING

- Basic Design for all disciplines
- Create Layouts for the plant
- Proof the bid content
- Define activities for quality and material management

ORDER FULFILLMENT

- Create customer related to quotation
- Fine tuning of work breakdown structure, the TO and its links (Networks, Milestones)
- Detailed scheduling of the project (PS)
- Cost estimation based on networks and its activities
- Cash management, invoce and billing plans, down payment processing
- Budgeting
- Release of structures (Project versions)
- Execute first down payments (if required)

i || TECHNICAL DESIG

- Detailed Design for all disciplines
- 3D-mechanical engineering with PLMdirect integration
- Material take out
- Planning of production 6 procurement (PS)
- Collaboration with customer & suppliers
- Release of documents for next phase
- Manufacturing Work Instructions, Routing, Quality management
- Service-BOM, Documents, Planning

ORDER FULFILLMENT

- Release Advance Procurement
- Invoicing of Suppliers
- Confirm engineering hours
- Concurrent project costina
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PLANNING

- Release Engineering position in TOS for production or procurement (growing structure)
- Integration of TOS and project management creates automatically production and procurement orders
- Costing based on the now available product information
- Scheduling of production orders and procurement orders
- Capacity analysis and optimization of production (PS-PPDS)
- Hand-over production orders to MES
- Change Management
- Track procurement orders

ORDER MANAGEMENT

Release of production orders

ASSEMBLY

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INLINE QUALITY MANAGEMENT

Recording of data collection in the product history record (digital twin)

MACHINE INTEGRATION

DELIVERY

- Delivery directly from the project
- Dispatch and transport processing
- Site Processing
- Confirmations
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INTELLIGENT ASSET MANAGEMENT

Providing Digital Twin (as installed, as maintained) to service providers and IOT services

SERVICE MANAGEMENT

- Ticketing
- Service-Ausführung
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- Digital Twin Insight
- Digital Twin Monetarization

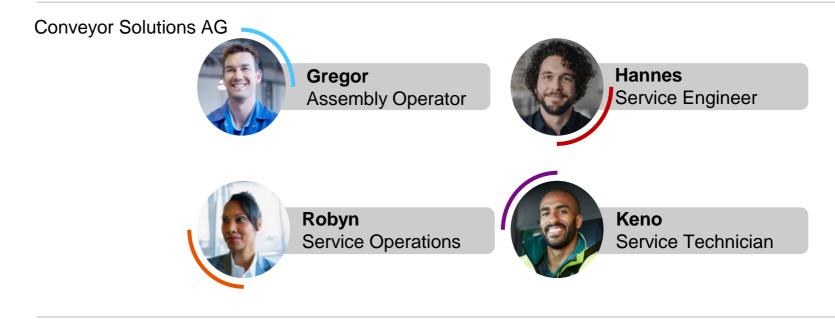


Process Flow: Introduction

Use Case 1: Asset data collaboration



Use Case 2: Service order management



Green Foods Company





Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

Asset Intelligent Network (AIN)

Create product history record



Gregor Assembly Operator

Create Service Data & handover to customer



Hannes Service Engineer

Overview Digital

Receive

announcement



Master Data Expert

Service order management

Asset Intelligent Network (AIN)

Field Service Management (FSM)

Review digital

Execute service order

Plan Service Order

Check Ticket (360° View)

twin





KenoService Technician



Robyn Service Operations



Asset data collaboration

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Gregor **Assembly Operator**

Create Service Data & handover to customer



Service Engineer



Service order management



Execute service order

Plan Service

Check Ticket



Keno Service Technician



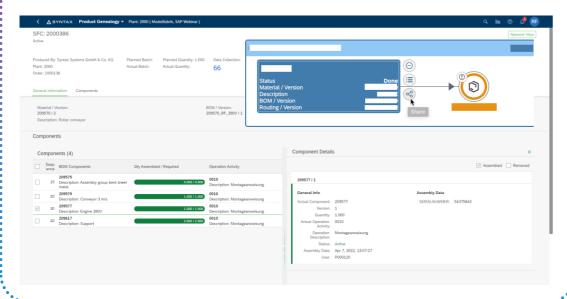
Robyn

Create Product History Record

Business Outcomes

"As a Key-User Production, I want to see the confirmations from the shop floor in ERP so that we can build a digital twin."





Process Highlights



Assembly record of a product



Order execution status according to the order execution status



Any data collected during the production process,



View the assembled quantities of SFCs compared to their required assembled quantities



Assembly status and record of planned and unplanned components - quantity already assembled or consumed versus quantity required



Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

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Hannes Service Engineer Overview Digital
Twin

Receive announcement



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Plan Service Order Check Ticket (360° View)

Isabell

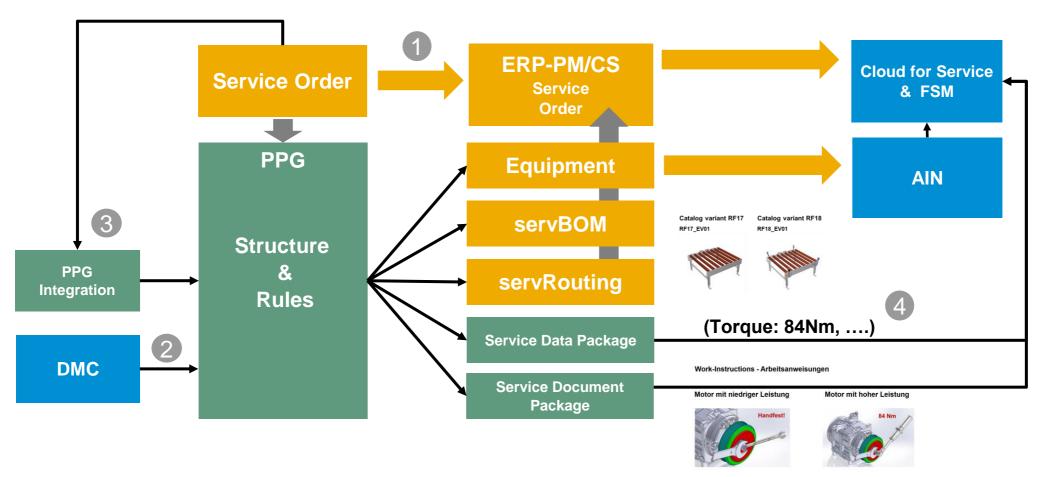


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Robyn Service Operations

Automated Generation and Integration of Service Data



- 1. The service order is based on the equipment number.
- 2. The equipment or serial number comes from product history record in DMC.
- 3. The PPG integration and data model assigns or generates the variant specific service data.

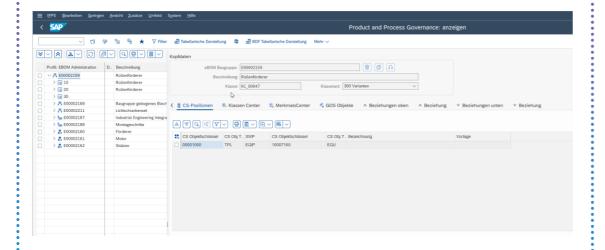
4. To provide more detailed data for each service case a service data package is generated.

Create Service Data & handover to customer

Business Outcomes

"As a Service Engineer, I want to use asset information in the product structure so that I can automate service processes."





Process Highlights



Use asset objects in product structure



Integrated service planning



Automate documentation processes



Use serialization information from various processes



Benefit from single source of truth



Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

Asset Intelligent Network (AIN)

Create product history record



Create Service Data & handover to customer



Overview Digital

Receive announcement

Isabell
Master Data Expert

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Isabell Master Data Expert



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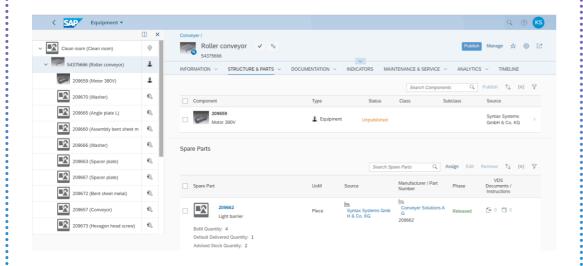
Robyn Service Operations

Overview Digital Twin

Business Outcomes

"As a customer, I want to see all asset data in one central repository!"





Process Highlights



Full digital representation of all physical equipment along their lifecycle



360° degree view on digital twin (location, assets and spare parts)



Secure network to enable connection to various business partners



Fully integrated to SAP S/4 HANA



Single source of truth for all maintenance relevant data



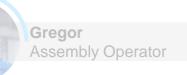
Asset data collaboration

Digital Manufacturing Cloud

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Plan Service

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Isabell Master Data Expert



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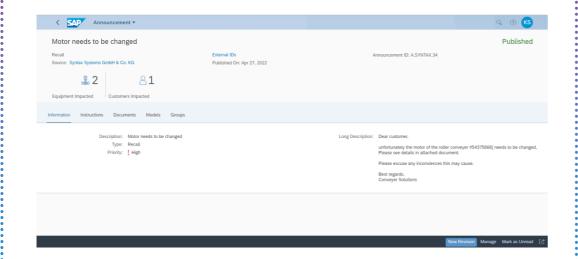
Robyn Service Operations

Receive announcement

Business Outcomes

"As a customer, I want to receive critical notes directly from the manufacturer."





Process Highlights



Receive announcements on recalls, documentation & firmware updates from manufacturer



Close collaboration between manufacturer and operator



Always have access to the most recent information directly from the manufacturer



Receive important information always in the context of the equipment



Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

Asset Intelligent Network (AIN)

Create product history record



Create Service Data & handover to customer



Overview Digital
Twin

Receive announcement



Service order management

Asset Intelligent Network (AIN)

Field Service Management (FSM)

Review digital

Execute service order

Plan Service Order Check Ticket (360° View)

Isabell



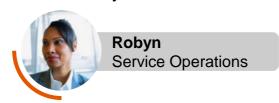


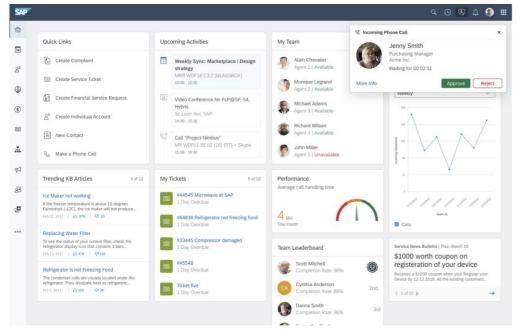
Robyn Service Operations

Check Ticket – 360° View

Business Outcomes

"Responsible for Service Operations, I want to see 360° views of my service customers."





Process Highlights



360° - Integrated view of customer, equipment's and contracts & back-office support



Engage with customer across any channel – by using chat, phone, email, social media



Start collaborations and establish feedback loops through contextual social collaboration with integrated feed



Increase productivity handle my tickets in a timely manner through routing and escalation rules



Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

Asset Intelligent Network (AIN)

Create product history record



Create Service Data & handover to customer



Overview Digital
Twin

Receive announcement



Service order management

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Field Service Management (FSM)

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twin





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Robyn Service Operations

Plan service order

Business Outcomes

"As a Dispatcher, I want to easily plan the service execution."





Process Highlights



Accelerate service execution with easy planning tools and a visual drag'n'drop interface



Cut resolution times with skills management: find the best technician with the right skills for each job



Improve productivity by optimizing routes with the map view planning



Optimize resource utilization and minimize idle time with automated, AI-based scheduling and dispatching



Asset data collaboration

Digital Manufacturing Cloud

Product and Process Governance

Asset Intelligent Network (AIN)



Create Service Data & handover to customer



Service order management

Asset Intelligent Network (AIN)

Field Service Management (FSM)

Execute service order

Plan Service

Check Ticket





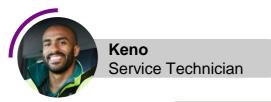
Keno Service Technician



Execute service order

Business Outcomes

"As a Service Technician, I want to have all relevant information to easily repair the assets."





Process Highlights



Increase transparency by giving technicians a mobile access to relevant information related to customers, services, products and spare parts



Make it easy to find the right location with mapping and GPS tracking –and maintain the visibility on where they are



Support your technicians with mobile smartforms to meet EHS (environment, health and safety) standards



Reduce paper work and enable a smooth information flow by capturing time, material and expenses on mobile device



Stay productive also when connectivity is low and utilize the offline functionality



Asset data collaboration

Digital Manufacturing Cloud

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Create Service Data & handover to customer



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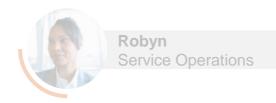
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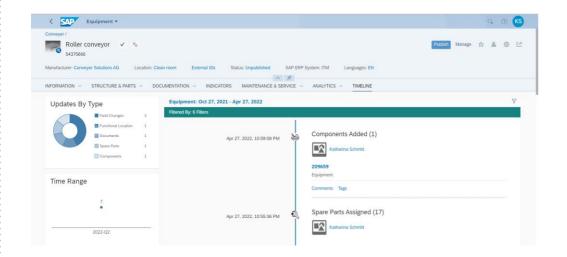


Review digital twin

Business Outcomes

"As a customer, I want to receive updates on the master data directly from the manufacturer."





Process Highlights



Reduction of master data maintenance effort by close collaboration between business partners



Higher master data quality and complete asset information



Track of asset history over time



Digital twin as basis for future oriented business models

Summary

The Design-Driven Enterprise is AGIL.EFFICIENT.CUSTOMER-CENTRIC

- Increased the level of automation in the process flow from engineering into sales, production, service with model once configure anywhere.
- Using a smart product structure as single central solution to achieve high level of consistency, automation and accuracy across all departments for all business models.
- ✓ Improved leverage of their existing investment in the SAP Core. Reduce complexity of applications outside of the core.



Design-Driven Enterprise

- ... für variantenreiche Produkte:
- 1. From Design to Sales
- 2. From Configuration to Manufacturing
- From Manufacturing to Customer for Configurable Components and Endproducts

- ... für das Projektgeschäft:
- 1. From Bid to Design & Procurement
- 2. From Project Start to Manufacturing & Procurement
- 3. From Manufacturing to Customer

Get ready to automate your business!



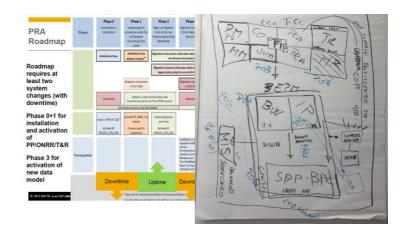
Business Scenario Analysis



Test Drive "Model once configure anywhere!"



Detailed Business Scenario Recommendations



Transformation Path and Target Architecture

Thank you & see you soon.

